



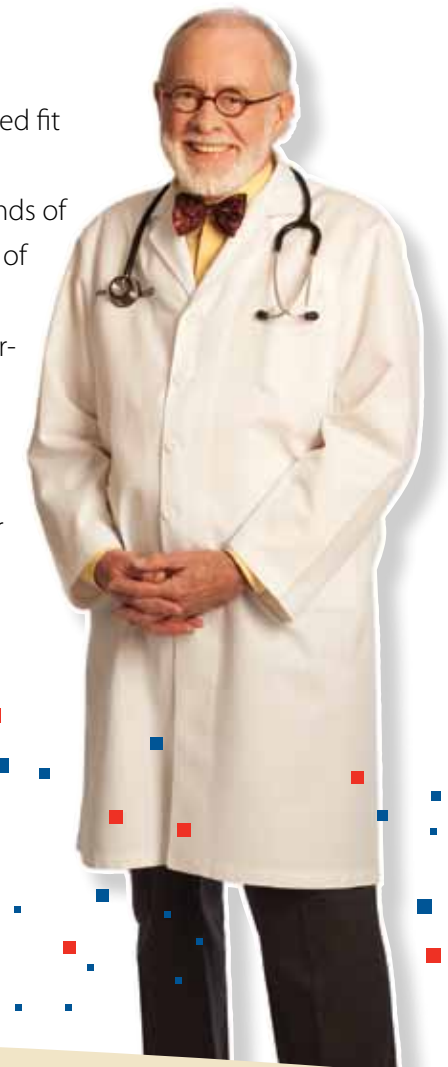
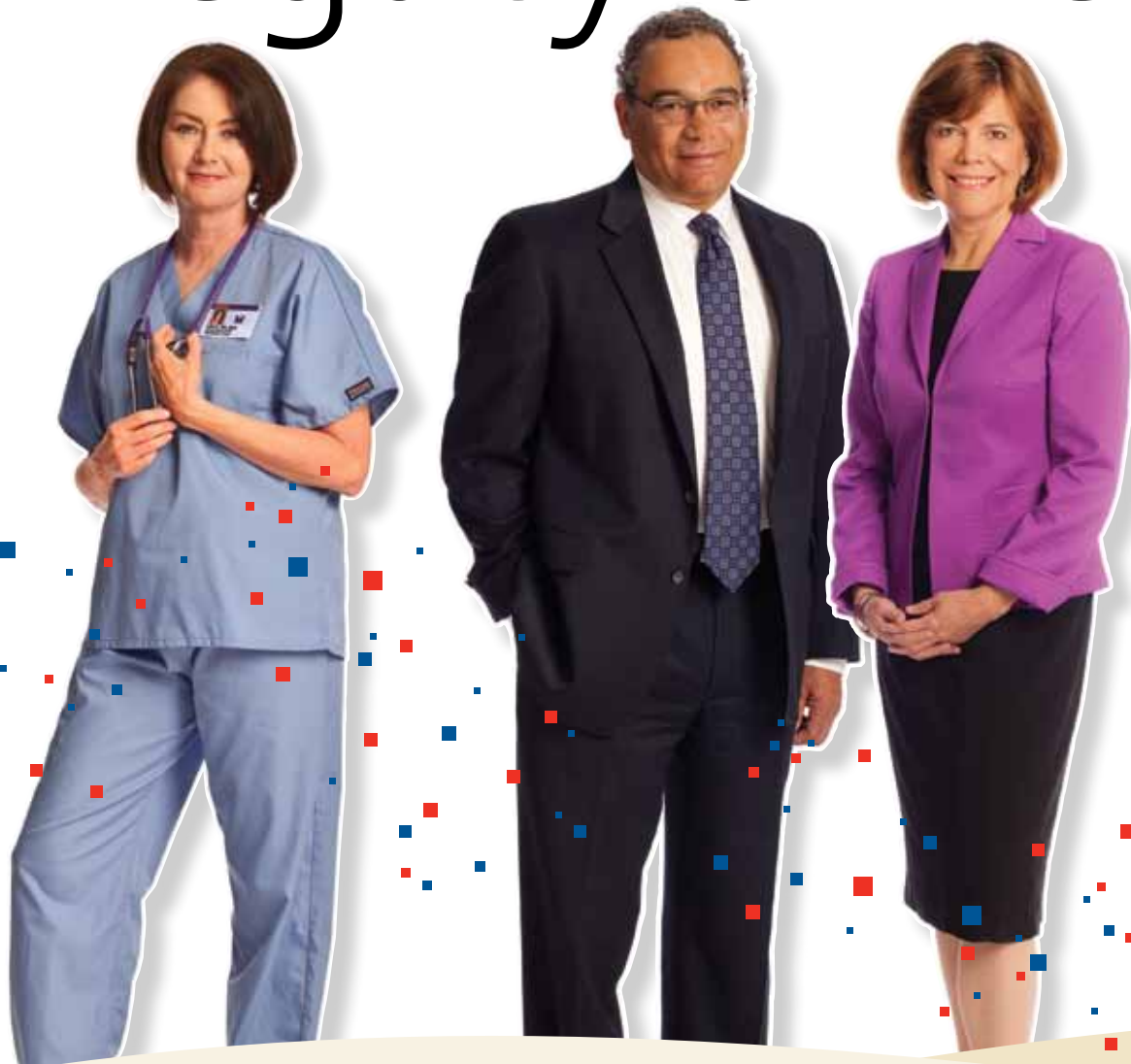
# Legacy Health

2010 Community Report

Our legacy is yours.



# New frontiers: Creating a legacy of health



It wasn't too many years ago when all the tools a doctor needed fit in a single bag.

No longer. Medicine is a complex field — with tens of thousands of conditions, a generation of sophisticated technology, a multitude of communication methods and even new theories in care.

Legacy Health remains on the forefront of medical care, exploring new avenues when we feel they will benefit our patients and our community.

From *laparoscopic robotic prostatectomy* to a *family-centered care model*, we are embracing new frontiers to help us achieve our mission of creating a legacy of good health for all.

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LEGACY WILL CONTINUE TO USE DA VINCI AND THE LATEST TECHNOLOGICAL ADVANCES TO ENSURE THAT MORE PATIENTS CAN FULLY ENJOY THEIR LIVES THE WAY GARY JONES DOES.

# Assisted by robots



**One Friday morning**, Gary Jones discovered he had a hole in his heart. Literally.

He also had arrhythmia and a leaky heart valve.

By the following Tuesday, however, after undergoing robotic surgery at Legacy Good Samaritan Medical Center, Jones was home, healing and on his way to being whole again.

“Within two-and-a-half weeks, I saw the doctor and he said, ‘You can go back to your normal life,’” says Jones. “Open-heart surgery would have been another ballgame — I wouldn’t be myself, even now.”

Robotic surgery offers patients a minimally invasive option for complex surgical procedures, with the potential for significantly less pain, a shorter hospital stay and better clinical outcomes.

Legacy surgeons at Good Samaritan, Emanuel, Meridian Park and Salmon Creek are using the da Vinci Surgical System, the breakthrough robotic platform, for an array of procedures, including heart, prostate cancer, head and neck, kidney and gynecological surgery.

“Robotic surgery offers tremendous advantages,” says Eric J. Dierks, M.D., a surgeon at Legacy Emanuel Medical Center who was among the first on the West Coast to perform transoral robot-assisted surgery on a patient with throat cancer.

Legacy Health is a leader in robotics, with more experience, cases and robots than any regional health system. Committed to quality, Legacy trains doctors and staff on robotic procedures at our research center — the only facility in the Pacific Northwest that is training doctors on the da Vinci system before operating on patients.

Legacy will continue to use da Vinci and the latest technological advances to ensure that more patients can fully enjoy their lives the way Gary Jones does.

“Without the operation, I don’t think I’d be able to live to a late age,” he says. “It changed my life. I love robots.”

*Jones was back to his life, and his flute, five days after heart surgery performed with robotic technology.*



## Keeping knees active

Surgeons at Legacy Total Joint Center—Salmon Creek offer patients a new option for total knee replacement: a robot-assisted “partial” knee replacement. Legacy Salmon Creek Medical Center is the only hospital in the region using Makoplasty, the most advanced robotics treatment for knee resurfacing.

A partial replacement (also called “resurfacing”) involves a less-invasive surgery and a smaller incision, resulting in reduced pain and a quicker recovery. It can be ideal for younger patients — and the young at heart — who want to remain active.

NEVER BEFORE HAS A NEW TECHNOLOGY  
HAD THE PROMISE OF IMPROVING HEALTH CARE DELIVERY  
TO EVERY SINGLE PATIENT WE SEE.

# An Epic journey



**It will transform the way we work.** It will drive better safety outcomes and higher quality care. It will change how we communicate with each other, our patients and their families.

It's Legacy Epic, our new system-wide integrated electronic health record system. "Our Epic journey is one of grand scale for Legacy," says George J. Brown, M.D., Legacy president and CEO. "It will thrust our organization into an elite group of highly integrated, progressive health care companies."

Legacy Epic will replace more than six current systems at Legacy

with one integrated platform that covers everything from preadmission and patient access to follow-up patient care and billing. The higher level of accuracy that results from maintaining one database also helps improve quality and patient safety.

Information is more accurate and timely because caregivers enter it directly into the system electronically and multiple clinicians can access a patient's information in real time, across departments, as needed.

With MyHealth, patients are able to securely access portions of their electronic health record via the Internet. They also are able to quickly and securely retrieve information on their lab tests, appointments, medications, immunizations and more. Patients renew prescriptions, send messages and schedule appointments, all online.

In preparation for the transition to its new electronic health record system, Legacy is training nearly 8,000 people, leasing a new Legacy Health Training Center in Northwest Portland and building nine classrooms. Implementation rolls out over 16 months from August 2010 through November 2011.

"Never before has a new technology had the promise of improving health care delivery to every single patient we see," says George A. "Jack" Cioffi, M.D., Legacy's chief medical officer.



## Telemedicine transmits specialty care

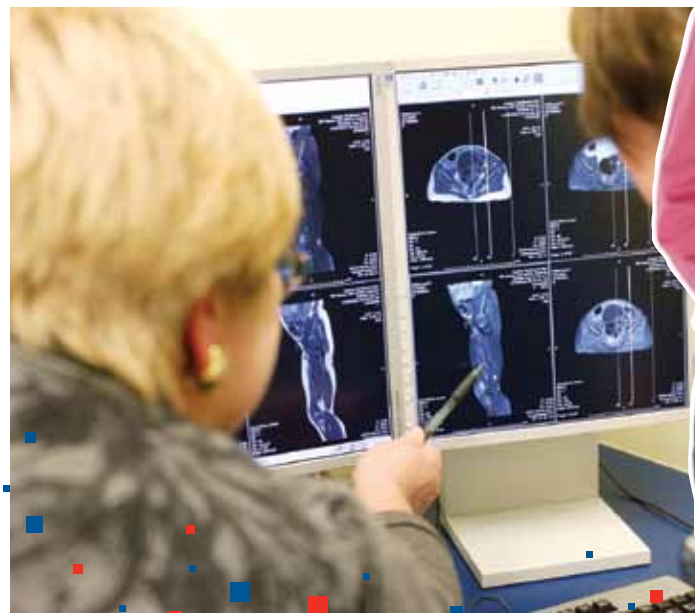
*Electronically transmitting a medical specialist across the state to assess a patient face-to-face may sound futuristic, but at Legacy Health, it's already happening.*

*Legacy is using a system that lets Legacy specialists make "televised" consultations online with patients in remote locations. "Telemedicine is not and never will be about replacing a physician at the bedside," says Lewis Low, M.D., a Legacy critical care specialist. "It enables us to provide a higher level of medical expertise in places that don't normally have it."*

*Legacy Epic gives staff across the organization one place for health information for better and safer care.*

ONLY BY "SEEING" INTO THE BODY  
CAN DOCTORS MAKE THE PROPER DIAGNOSIS, AND, IN TURN,  
PRESCRIBE THE BEST TREATMENT COURSE.

# Looking into the future



**The causes of illness**, disease and other maladies generally exist in places not reached by the naked eye.

Only by "seeing" into the body can doctors make the proper diagnosis, and, in turn, prescribe the best treatment course.

Which is why the generation of new imaging technology is so important to improving care, and why Legacy Health stays on the forefront in the field of imaging.

"We're constantly adopting the most current technology to provide the best possible imaging services and care for patients," says Lindsay

Shuford, manager of imaging services at Legacy Meridian Park Medical Center.

Legacy Meridian Park provides a great example of our advancements in imaging, with diagnostic capabilities comparable with any hospital in the region. Legacy Meridian Park boasts a dual-source CT scanner that produces detailed images in seconds with a lower dose of radiation; positron emission tomography that offers three-dimensional views of organs to look for tumors; and a highly precise MRI with a larger opening for patients' ease.

Legacy this year added improvements system-wide in imaging: Legacy Emanuel Medical Center set the standard in high-definition visualization for endoscopic and laparoscopic surgeries, and Legacy Mount Hood Medical Center in low-dose CT, to name a few.

Doctors are using the precision of imaging to "guide" radiation treatment on tumors while not damaging nearby healthy tissue. "It improves radiosurgery for tumors in the head and neck as well as the spine, lung, liver, prostate and other locations," says Mark Schray, M.D., a radiation oncologist at Legacy Good Samaritan Medical Center.

This targeted radiation therapy is also available at Legacy Mount Hood and Legacy Salmon Creek medical centers.

Legacy is also switching to a voice recognition system for all of its radiology reports, a step that will make an already efficient and effective imaging system even better.

## Among the nation's finest

*Women seeking the best in breast care need to look no further than Legacy Health.*

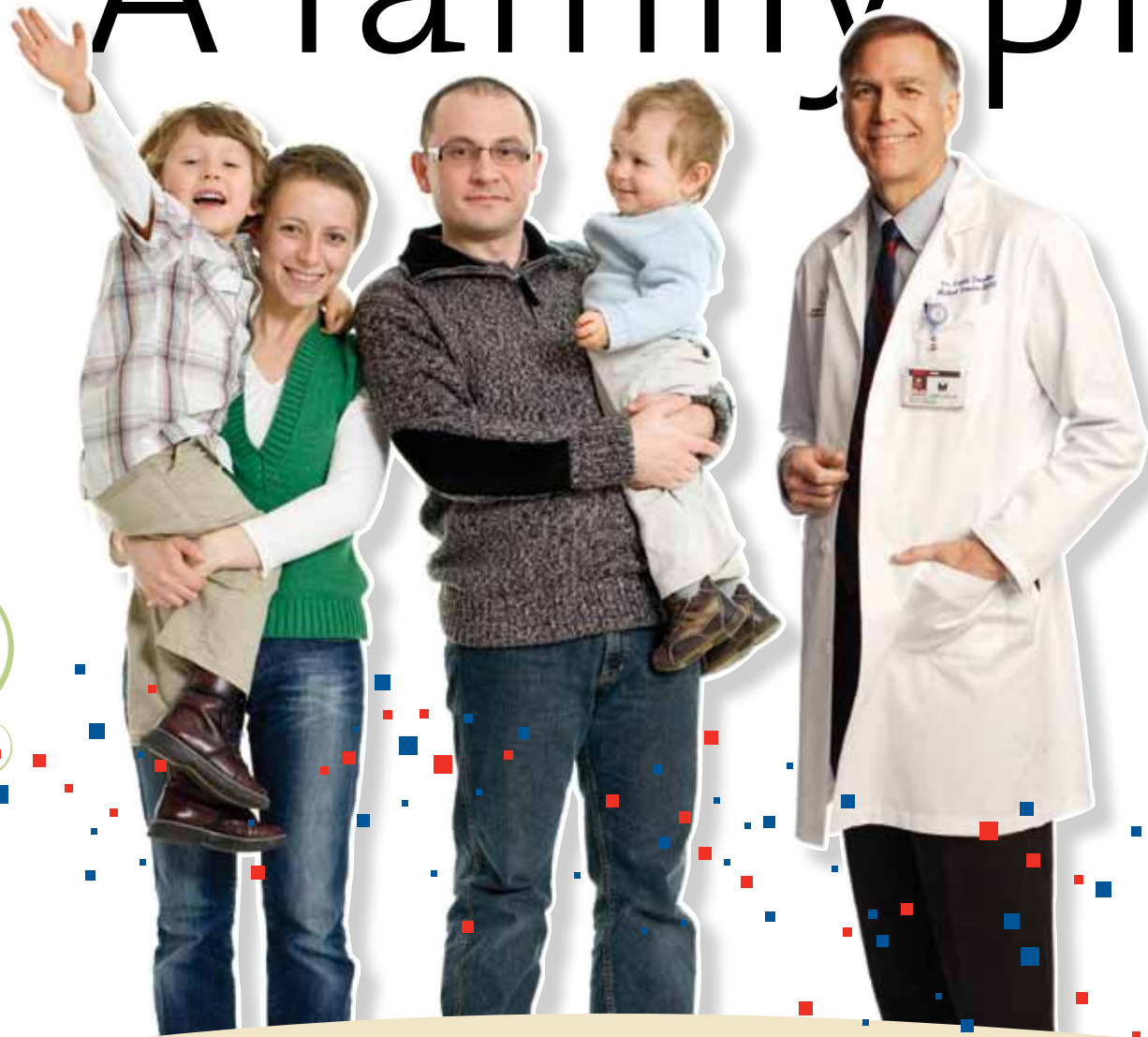
*All three Legacy Breast Health Centers are now designated as Breast Imaging Centers of Excellence by the American College of Radiology for excellence in mammography, stereotactic breast biopsy, breast ultrasound and ultrasound-guided breast biopsy. In addition, the American College of Surgeons granted Legacy Health the region's first network accreditation for system excellence in breast care.*

*Legacy has Breast Health Centers at Good Samaritan, Meridian Park and Salmon Creek. Mammography is available at Emanuel, Mount Hood and Legacy Medical Group—St. Helens.*

*Audrey Stutzer, breast cancer survivor, is part of Legacy Breast Health Centers, known for advanced imaging capabilities.*

IT'S SIMPLE: YOU GET BETTER OUTCOMES  
WHEN FAMILIES ARE INVOLVED.

# A family philosophy



Of all the technological and computerized innovations being instituted into the new home for The Children's Hospital at Legacy Emanuel, the ones most highly anticipated by the doctors and nurses are centered on a very human component: the family.

"I want to make sure everyone understands how important family-centered care is to us," says Patrick Lewallen, M.D., medical director of the Neonatal Intensive Care Unit. "It's not just a buzzword around here. It's how we practice medicine. And with the new building, we'll have an entire hospital designed around the concept of delivering care to the

family. For me, that is tremendously exciting."

Family-centered care focuses on the idea that families play an important role in patients' health and recovery. Although a relatively new approach to treatment, the concept has been an important part of Legacy's delivery of care for years.

"It's simple: You get better outcomes when families are involved," explains Cindy Hill, R.N., chief nurse executive at The Children's Hospital.

Legacy will take family-centered care to an entirely new level when the new home for The Children's Hospital opens its doors in 2012. A state-of-the-art, nine-story, 300,000-square-foot tower designed exclusively for the special health care needs of children, the new home for The Children's Hospital is being built on the very principles of family-centered care.

All rooms in the new hospital will be private with space that allows families to remain with patients. The new building also will feature family lounges, kitchens on every floor and family wellness rooms.

"It's not only the medical skill," says one mom whose infant underwent two surgeries at The Children's Hospital. "Everyone was very patient and understanding; they communicated very well. We're extremely grateful — we've come out of this experience with a better appreciation of our daughter and of life itself."



## A new home to help kids heal

*The Children's Hospital at Legacy Emanuel receives nearly 100,000 patient visits every year. Over the past 100 years, we've become Oregon's largest provider of pediatric inpatient and trauma services. And Oregon's ever-growing population means a continued increase in demand for our services. So we're building a new home for The Children's Hospital.*

*Construction of our new home is well under way. When doors open in early 2012, our new facility will match the world-class care provided by The Children's Hospital's physicians, nurses and other caregivers and will provide a safe, comfortable and healing environment for sick or injured children and their families.*

*Dr. Lewallen (left), enthusiastic about the emphasis on families that will be part of the new home for The Children's Hospital.*

# Community Service

## Care for caregivers

When Keith learned that his wife, Daphne, had been diagnosed with Alzheimer's disease, his life changed dramatically.

He stopped working, gave up his lifelong passion for restoring classic cars and opted out of an annual motorcycle trip he'd made with his friends for years — all so he could care for his wife.



And while he faithfully provided constant care for Daphne, Keith ended up doing something many caregivers in his situation do: He stopped caring for himself.

"Many caregivers may get the person they care for to the doctor, but they never go themselves," says Kathy Shannon, manager of Legacy Caregiver Services. "It's a very serious problem, and research has shown how detrimental it can be to caregivers."

An innovative program at Legacy Health, however, teaches caregivers that minding their own well-being is good not only for themselves, but for their loved ones as well.

Known as Powerful Tools for Caregivers, the award-winning education program features six classes that cover everything from identifying and reducing stress to communicating and learning from emotions.

Research has shown that caregivers who've taken the classes have increased self-confidence, exercise and relax more, and take advantage of more community resources.

"It really teaches people new skills," Shannon says, "and it increases the quality of care they're able to deliver at home, away from the doctor's office or hospital."

Since Powerful Tool's inception at Legacy more than 10 years ago, the program's success has helped it flourish and grow. The training is now taught in 32 states across the nation and it's trained more than 60,000 caregivers. It has been offered in English, Korean, Spanish, Chinese and Vietnamese. In 2007, Powerful Tools received the National Family Caregiver Award for innovation, responsiveness and effectiveness from the National Alliance for Caregiving, and in 2009 it received the American Society on Aging's prestigious Network on Multicultural Aging Award.

Powerful Tools for Caregivers is just one example of Legacy's community service approach: finding new ways to improve the health of the community. The charts on the facing page offer details of Legacy's community benefit.

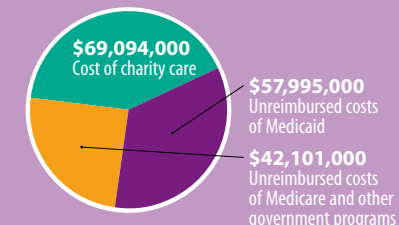
## Total Community Benefit:

**\$192,846,000**

### Services for People in Need

**Total \$169,190,000**

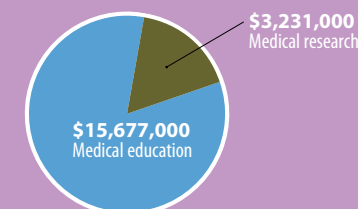
The unreimbursed costs of providing service to Medicare and Medicaid beneficiaries and those who cannot afford health care or are uninsured or underinsured, referred to as "charity care" in the chart



### Medical Education and Research

**Total \$18,908,000**

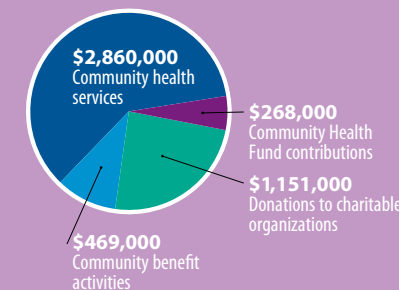
The cost of research studies in excess of that from grants and other sources, and the unpaid cost of training medical residents, nursing students and students in allied health professions



### Benefits to the Community

**Total \$4,748,000**

- Community health services: classes, health education, health screenings, resource centers and support groups
- Community benefit activities: activities that develop community health programs and partnerships
- Donations to charitable organizations: supporting health and human services, civic and community causes, and economic development efforts
- Community Health Fund contributions: from Legacy's \$10 million fund dedicated to major health initiatives



### Legacy Health's commitment to community service stretches far. Legacy:

- Serves as a leading provider for charity care. Legacy provided \$169 million in services to people in need (see the chart above).
- Assigns program managers at each hospital to promote community benefit

- Provides cash donations to more than 100 local health and human service, education, economic development and civic organizations
- Provides non-cash donations, e.g., screenings and support services, internships, surplus equipment and furniture, conference room space, information and referral services and health fairs

- Encourages and supports employee volunteerism by offering two weeks of paid leave for volunteer work
- Offers health education services and sponsors safety and injury prevention programs

# Financial Report

## New frontier in finances

The financial picture of Legacy Health in fiscal year 2010 highlighted many of the things we do best, particularly in light of the troubled economy. It also shed light on where Legacy stands in the year of health care reform.

Legacy reached an operating margin of 3.5 percent, and while that was short of our goal of 4.4 percent, the performance could be seen as an achievement.

With people in the community losing their jobs and their health insurance because of the economy, we saw lower volumes in key service lines; meanwhile, a higher percentage of patients than we anticipated were underinsured or uninsured. Nevertheless, by managing costs and improving quality, Legacy reached a positive bottom line amid difficult situations.

“We missed our goal, but we finished the year in the black, which many organizations did not,” says George J. Brown, M.D., Legacy president and CEO. “Extraordinary effort by many, many people kept the year-end results from being much worse.”

With the passage of health care reform legislation, the year 2010 proved significant for the industry. As such, perhaps it is better to look forward rather than back.

Peering ahead, we see many hopeful signs from the federal health care reform; we also see many unknowns. We anticipate better payments for Medicaid, relief from the costs of caring for uninsured patients and benefits from other aspects of the bill.

The reform package also calls for many changes in the ways hospitals deliver their services. Legacy is already adapting to some of these changes, such as the “medical home” delivery model. We are also examining how to align ourselves to comply with the coming health care environment, while continuing to focus on the basics of quality and costs.

However, it is becoming clearer that even larger changes are needed to sustain the health care industry — fundamental shifts in the way medicine is delivered to treat more patients with fewer providers and reach better results with less resources.

Giving us a new frontier to face — and to embrace.

## Foundations grant \$10.6 million

As a nonprofit organization, Legacy relies on charitable contributions to support its work. Six separate nonprofit foundations serve as fund-raising arms in support of Legacy’s work to improve the health of our community. In fiscal year 2010, Legacy Health Foundations raised more than \$8.6 million from generous contributors. These gifts, plus investment income, enabled the foundation to provide more than \$10.6 million to support Legacy programs and services.

## Summary Balance Sheets (in 000s)

As of March 31, 2010

Assets	2010	2009	2008
Current assets	\$309,440	\$291,328	\$253,461
Investments	599,383	375,216	406,051
Property, plant and equipment, net	702,206	648,667	627,488
Other assets	68,654	46,120	42,288
<b>Total assets</b>	<b>\$1,679,683</b>	<b>1,361,331</b>	<b>\$1,329,288</b>
<b>Liabilities</b>			
Current liabilities	\$186,775	\$150,748	\$166,253
Long-term debt (less current portion)	546,486	401,637	265,329
Other liabilities and minority interest	147,798	195,081	47,866
<b>Net Assets</b>			
Unrestricted	756,851	580,666	813,723
Temporarily restricted	29,441	21,799	24,909
Permanently restricted	12,332	11,400	11,208
<b>Total liabilities and net assets</b>	<b>\$1,679,683</b>	<b>\$1,361,331</b>	<b>\$1,329,288</b>

## Summary Statement of Revenues and Expenses (in 000s)

As of March 31, 2010

	2010	2009	2008
Net operating revenue	\$1,249,498	\$1,189,653	\$1,112,690
<b>Operating Expenses</b>			
Wages and benefits	667,423	639,017	592,238
Supplies	194,766	189,722	175,240
Provision for bad debt	65,300	74,370	63,973
Depreciation and interest	102,275	98,502	95,361
Other expenses	174,911	151,543	150,239
<b>Total operating expense</b>	<b>\$1,204,675</b>	<b>\$1,153,154</b>	<b>\$1,077,051</b>
Income (loss) from operations	44,823	36,499	\$35,639
Net nonoperating gains/losses (primarily investment income)	80,509	(122,994)	38,267
<b>Revenues (less than) in excess of expenses</b>	<b>\$125,332</b>	<b>(\$86,495)</b>	<b>\$73,906</b>

## Key Operating Indicators

For Fiscal Year 2010\* Legacy Health:

Available beds	1,028
Patient days	244,257
Average daily census	669
<sup>1</sup> Adjusted average daily census	1,133
Discharges	55,822
<sup>1</sup> Adjusted discharges	94,481
Average length of stay (days)	4.38

\*April 1, 2009–March 31, 2010

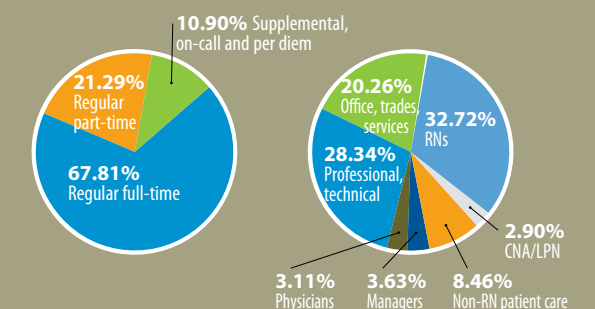
<sup>1</sup>“Adjusted” is a formula that combines inpatients and outpatients

## 2010 Workforce Statistics

9,781 Employees as of March 31, 2010

Average age = 43.5 years

Average length of service = 8.21 years



# The Year in Review at Legacy Health

## April 2009

The Children's Hospital at Legacy Emanuel opens The Safety Store, offering education on injury prevention and the sale of below-cost safety products.\*



The Children's Hospital at Legacy Emanuel celebrates the 26th annual Healthy Kids' Fair.\*

The Pediatric Development and Rehabilitation Program at The Children's Hospital earns national accreditation.

## May 2009

Legacy celebrates National Nurses Week.

Legacy Good Samaritan Medical Center opens comfort care rooms in the cancer unit.\*

*Portland Business Journal* names Pam Vukovich, Legacy's chief financial officer, CFO of the Year for nonprofit organizations.

Legacy Salmon Creek Medical Center welcomes the robotics da Vinci Surgical System.

The Diabetes and Endocrine Program at The Children's Hospital receives an award from the American Diabetes Association.

Surgeons at Legacy Good Samaritan Devers Eye Institute performed the first artificial corneal transplant in Oregon.

## June 2009

Legacy introduces a new branding strategy ("Our legacy is yours."), revises its mission, launches a new website and changes the name of its hospitals.



The Legacy Quality Awards recognize three teams for their quality and service initiatives:

- Two teams of experts from Legacy Mount Hood and Legacy Meridian Park for preventing catheter-associated urinary tract infections won the clinical quality award.

- The patient discharge process team at Legacy Salmon Creek won for process improvement.

- The team at Legacy Total Joint Center–Salmon Creek won for service improvement.

For the third year in a row, Legacy earns recognition for its sustainability efforts from Practice Greenhealth, a national organization.

Legacy Salmon Creek holds its fourth annual Healthy Kids' Fair, drawing more than 1,500 people.

The Portland Children's Levy awards \$1 million in grants to The Children's Hospital at Legacy Emanuel.\*

A hospital-wide effort focused on patient flow at Legacy Emanuel Medical Center marks an achievement: slicing "divert" time to just one hour for a year. Divert time is when the hospital has to send

incoming emergency patients to other hospitals.

## July 2009

Legacy initiates the "Lean" system of process improvements.

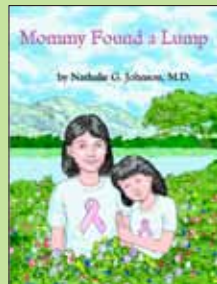
Legacy Salmon Creek Medical Center launches the "Image Gently" campaign to reduce radiation in pediatric patients.

Third annual Teen Athlete Heart Screen, sponsored by The Children's Hospital, screens more than 150 teens.\*

The two Legacy Medical Group–Maternal-Fetal Medicine clinics earn national accreditation in obstetric ultrasound practice.

## August 2009

Nathalie Johnson, M.D., medical director of Legacy Breast Health Centers, has her second book published on the topic of discussing cancer with children.



Lori Morgan, M.D., joins Legacy as chief administrative officer at Legacy Emanuel Medical Center, and Gretchen Nichols, R.N., moves into the role of chief administrative officer at Legacy Mount Hood Medical Center.

## September 2009

Legacy Hopewell House Hospice completes a renovation that adds private patient rooms and many other improvements.\*

Legacy Good Samaritan Devers Eye Institute observes its 50th anniversary.

Legacy Medical Group–Lake Oswego opens as a primary care clinic to serve that community.

Legacy Mount Hood Medical Center holds its 24th annual Healthy Kids' Fair.\*

## October 2009

Legacy Meridian Park Medical Center introduces Safety Saturday to teach injury prevention to children and families.

Legacy responds to the H1N1 outbreak, transporting 15 patients to Legacy Emanuel Medical Center and The Children's Hospital for life-saving treatments. Legacy Emanuel has one of the most complete ECMO programs in Oregon and likely used ECMO on more H1N1 patients than any hospital in the country.

Legacy Medical Group emerges as a multi-specialty practice of some 300 primary care, specialty pediatric physicians.

Legacy Salmon Creek opens its sixth floor, adding 64 patient beds and 52,000 square feet to the hospital's capacity.

Carol Bradley, R.N., joins Legacy as chief nursing officer.

## November 2009

Legacy Meridian Park Medical Center opens a dedicated center for cardiac observation.

Legacy Mount Hood Medical Center dedicates its new healing garden.\*



Legacy Mount Hood Medical Center completes the expansion of its Emergency Department.

P. Ashley Wackym, M.D., joins Legacy as vice president of Legacy Research.

Legacy Total Joint Center–Salmon Creek becomes one of the first hospitals in the Pacific Northwest to perform a robotic-assisted partial knee resurfacing procedure.

## December 2009

Allyson Anderson, chief administrative officer at Legacy Meridian Park Medical Center, is named CEO of the Year in the health care category by the *Portland Business Journal*.

Legacy Laboratory Services responds to H1N1 outbreak with a record number of flu tests in the fall/winter season.

## January 2010

Legacy Mount Hood Medical Center adds a low-dose CT scanner.

Legacy Good Samaritan Medical Center installs a sophisticated MRI technology to enhance its imaging capabilities.

## February 2010

Dozens of Legacy medical experts respond to help earthquake victims in Haiti, setting up make-

shift medical clinics that treated hundreds of people a day; many employees used Legacy's policy of offering paid time off for charitable service.

Legacy Medical Group–Reconstructive Surgery opens.

## March 2010

Hundreds attend the "Super Colon Health Fair" at Legacy Meridian Park to learn about colorectal health.

Legacy celebrates its progress in our "Big Aims" of eliminating needless deaths and preventable harm:

- We reduced inpatient mortality by 12.5 percent, exceeding our goal of 10 percent.
- We reduced health care-associated infections by 38.5 percent, below our goal of 50 percent.

Legacy Emanuel hosts statewide event for deep vein thrombosis awareness.

Legacy Emanuel Medical Center adds its first da Vinci Surgical System and performs the first robotic surgery on the West Coast for the treatment of oral cancer.

Legacy Emanuel Medical Center and The Children's Hospital open a new kitchen and launch a room-service menu.

*\*Denotes programs that received support from Legacy Health Foundations.*

# Legacy board and executive staff

## Legacy Health Board Board Members 2009/2010

Robert W. Bentley, M.D.  
Bishop David Brauer-Rieke  
George J. Brown, M.D., *President and CEO*  
Colleen A. Cain, *Chair*  
Robert L. Cornie  
Barbara K. Ferré, M.D.  
Jeffrey D. Fullman, M.D.  
Jeffrey S. Gordon, *Vice Chair*  
P. Campbell Groner, III, *Secretary*  
Hollis J. Hendricks  
Ronald S. King  
Dean William B. Lupfer  
Duane C. McDougall  
Corliss McKeever  
Stephen Newberry, M.D.  
Jack L. Orchard  
Christopher S. Thoming, M.D.  
Pamela S. Vukovich, *Treasurer*  
John W. Winter, Jr.

## Legacy Health Executive Staff 2009/2010

George J. Brown, M.D.  
*President and CEO*  
Carol Bradley, R.N.  
*Senior Vice President and  
Chief Nursing Officer*  
Maureen A. Bradley  
*Senior Vice President and  
Chief Development Officer*  
George A. "Jack" Cioffi, M.D.  
*Senior Vice President and  
Chief Medical Officer*

Gordon Edwards  
*Acting Chief Information Officer*  
Trent S. Green  
*Senior Vice President, Strategic Planning and  
Business Development*  
P. Campbell Groner, III  
*Senior Vice President and  
Chief Legal Officer*  
Everett W. Newcomb, III, D.O.  
*Senior Vice President,  
Legacy Medical Group*  
Sonja O. Steves  
*Senior Vice President, Human Resources*  
Pamela S. Vukovich  
*Senior Vice President and  
Chief Financial Officer*  
Allyson D. Anderson  
*Chief Administrative Officer,  
Legacy Meridian Park Medical Center*  
Jonathan E. Avery  
*Chief Administrative Officer,  
Legacy Salmon Creek Medical Center*  
Carla D. Harris, R.N., MSN  
*Chief Administrative Officer,  
The Children's Hospital at Legacy Emanuel*  
Anthony "Tony" Melaragno, M.D.  
*Chief Administrative Officer,  
Legacy Good Samaritan Medical Center*  
Lori Morgan, M.D.  
*Chief Administrative Officer,  
Legacy Emanuel Medical Center*  
Will Mowe  
*Chief Administrative Officer,  
Legacy Medical Group*  
Gretchen Nichols, R.N.  
*Chief Administrative Officer,  
Legacy Mount Hood Medical Center*

## Legacy Health

### Legacy Emanuel Medical Center

### The Children's Hospital at Legacy Emanuel

2801 N. Gantenbein Ave.  
Portland, OR 97227  
503-413-2200  
*Established in 1912 as a  
Lutheran-affiliated hospital*

### Legacy Good Samaritan Medical Center

1015 N.W. 22nd Ave.  
Portland, OR 97210  
503-413-7711  
*Established in 1875 by the  
Episcopal Diocese of Oregon*

### Legacy Meridian Park Medical Center

19300 S.W. 65th Ave.  
Tualatin, OR 97062  
503-692-1212

### Legacy Mount Hood Medical Center

24800 S.E. Stark St.  
Gresham, OR 97030  
503-674-1122

### Legacy Salmon Creek Medical Center

2211 N.E. 139th St.  
Vancouver, WA 98686  
360-487-1000

### Legacy System Office

1919 N.W. Lovejoy St.  
Portland, OR 97209  
503-415-5600

### Legacy Hospice Services

815 N.E. Davis St.  
Portland, OR 97232  
503-220-1000

### Legacy Laboratory Services

1225 N.E. Second Ave.  
Portland, OR 97232  
503-413-5000

## Legacy Research

1225 N.E. Second Ave.  
Portland, OR 97232  
503-413-2150

## CareMark Behavioral Health Services

3001 N. Gantenbein Ave.  
Portland, OR 97227  
503-413-4848  
*A program of Legacy Health and Adventist  
Health System/West, a joint venture  
corporation*

## Managed HealthCare Northwest

422 E. Burnside St., Suite 215  
P.O. Box 4629  
Portland, OR 97208  
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## Legacy Medical Group

Legacy Medical Group consists of the  
physicians employed by Legacy in  
these areas:

- Primary Care
- Surgical Specialists
- Medical Specialists
- Pediatrics

*For more information about Legacy Health,  
please visit our website ([www.legacyhealth.org](http://www.legacyhealth.org)) or call Legacy Referral Service at 503-  
335-3500 or 360-487-3500.*

*Legacy Health, a not-for-profit, tax-exempt  
corporation, is an equal opportunity/  
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## Credits

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## Mission

Our legacy is  
good health for:

OUR PEOPLE

OUR PATIENTS

OUR COMMUNITIES

OUR WORLD

